Forward Looking Statements

This presentation contains forward-looking statements, including, in particular, statements about Interface’s plans, strategies and prospects. These are based on the Company’s current assumptions, expectations and projections about future events.

Although Interface believes that the expectations reflected in these forward-looking statements are reasonable, the Company can give no assurance that these expectations will prove to be correct or that savings or other benefits anticipated in the forward-looking statements will be achieved. Important factors, some of which may be beyond the Company’s control, that could cause actual results to differ materially from management’s expectations are discussed under the heading “Risk Factors” included in Item 1A of the Company’s most recent Annual Report on Form 10-K, filed with the Securities and Exchange Commission, which discussion is hereby incorporated by reference. Forward-looking statements speak only as of the date made. The Company assumes no responsibility to update or revise forward-looking statements and cautions listeners and conference attendees not to place undue reliance on any such statements.
Presenters

**Daniel Hendrix**
- President and Chief Executive Officer

**Patrick Lynch**
- Senior Vice President and Chief Financial Officer
Investment Highlights

- Interface is leading the secular shift to modular carpet as it moves from a niche to a category.

- Interface is the largest and only global manufacturer of modular carpet with a presence on four continents.

- Interface has a segmented sales portfolio with the non-office market representing 40% of the overall business.

- Interface’s global sales and marketing capabilities have created significant growth in emerging markets such as India, China, Eastern Europe, Middle East, Africa and South America – approximately 50% of sales are generated outside the U.S.

- Interface is the recognized leader in sustainability – the marketplace is rewarding our leading position.

- Interface has been focused on organic growth of its modular business and debt paydown.
Current Realities

- Our operating structure was built for a $1 billion+ revenue base, which has now been right-sized to meet current demand.

- A continued secular shift to carpet tile in non-corporate commercial markets represents a partial hedge against the declining office market.

- Our operating philosophy in the current under capitalized global carpet industry is to take market share, particularly in Europe, through our superior global position.

- Raw material pricing should continue to be favorable due to lower demand and lower inputs costs, which will help offset margin erosion due to underabsorption.

- Foreign exchange rates are moving in an unfavorable direction, however, our local manufacturing footprint creates a competitive advantage against importers.
Interface Brands – Most Recognized in the Industry
Interface Growth Platforms and Value Drivers

**Growth Drivers**

- **Focus on the Modular Core**
- **Lead the Secular Shift through Segmentation**
- **Invest in the Growth of Emerging Markets**
- **Grow a Residential Brand**

**Value Drivers**

- Global Make-to-Order Manufacturing and Local Distribution
- Rapid Innovation, Leading Brands and Designs
- First Mover in Sustainability
- Profitability Protection

**Growth Drivers**

- **Invest in the Growth of Emerging Markets**
- **Grow a Residential Brand**
- **Lead the Secular Shift through Segmentation**
- **Focus on the Modular Core**
MODULAR carpet means NO glue, NO pad

MODULAR lowers the cost of change

MODULAR produces less waste

MODULAR means faster and more profitable installations for contractor

MODULAR is easier to reconfigure and maintain

MODULAR means creative design freedom

MODULAR is easily recycled and repurposed
Modular Carpet Now Represents 91% of Interface Sales by Business Type

Divested $500M in Revenue Base and Replaced with Organic Modular Sales Growth

- Divested European Broadloom
- Divested Raised Access Flooring
- Divested Installation & Maintenance
- Divested Vinyl Matting
- Divested European Fabrics
- Divested N. American Fabrics

Sales Trends by Year:
- 2001: 42%
- 2002: 46%
- 2003: 49%
- 2004: 56%
- 2005: 66%
- 2006: 70%
- 2007: 81%
- 2008: 91%
Over the Past Five Years, Interface Has Focused on its Core Modular Business

**2000 Portfolio Mix**
- 60% Modular Floorcovering
- 40% Other (Broadloom, Fabrics, Service, Specialty Products)

**2008 Portfolio Mix**
- 91% Modular Floorcovering
- 9% Other (Broadloom, Fabrics, Service, Specialty Products)

**Interface Portfolio - 2000**
- 98% Commercial
- 2% Residential
- 70% Corporate Office
- 30% Non-Corporate Office
- 90% Refurbishment
- 10% New Construction

**Interface Current Portfolio**
- 95% Commercial
- 5% Residential
- 60% Corporate Office
- 40% Non-Corporate Office
- 90% Refurbishment
- 10% New Construction
Functionality and Design Create a Secular Shift
From a Niche to a Category

U.S. Modular Carpet Sales
Specified Commercial Market

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>$3.0B</td>
</tr>
<tr>
<td>2020P</td>
<td>$3.8B</td>
</tr>
</tbody>
</table>

Secular Shift
- Preferred interior design element
- "Becoming the Flooring of Choice"
- Random products merge design with function
- Sustainability drives recycled and repurposed products

Liberation of Design
- Celebrating the square
- Sustainability is introduced
- Pattern by tile

Functionality Stage
- Stressed the functionality of modular carpet
- Exploited the benefits of modular vs. broadloom

Pioneering Stage
- Limited application and design
- Open office plans emerge

What if modular carpet reached 60% market share of the commercial market by 2020?

Source: Invista, Carpet and Rug Institute, Catalina Research Inc., U.S. Flooring Forecast and management estimates
Modular Core

U.S. Commercial Market Opportunity

U.S. Floorcovering Opportunity 2008 Specified Commercial Market

Source: 2007 Floor Focus Magazine.

Floor Focus Top 250 Design Survey 2008: Hot Products

Figures reflect the number of designers who are specifying more of the products below.

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>74%</td>
<td>73%</td>
<td>74%</td>
<td>67%</td>
<td>58%</td>
<td>56%</td>
</tr>
<tr>
<td>2</td>
<td>Linoleum</td>
<td>46%</td>
<td>41%</td>
<td>32%</td>
<td>31%</td>
<td>40%</td>
</tr>
<tr>
<td>3</td>
<td>Bamboo</td>
<td>43%</td>
<td>48%</td>
<td>39%</td>
<td>30%</td>
<td>16%</td>
</tr>
<tr>
<td>4</td>
<td>Ceramic / Porcelin</td>
<td>42%</td>
<td>39%</td>
<td>38%</td>
<td>39%</td>
<td>31%</td>
</tr>
<tr>
<td>5</td>
<td>LVT</td>
<td>40%</td>
<td>34%</td>
<td>NA</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>6</td>
<td>Cork</td>
<td>36%</td>
<td>50%</td>
<td>55%</td>
<td>24%</td>
<td>19%</td>
</tr>
<tr>
<td>7</td>
<td>Rubber</td>
<td>28%</td>
<td>37%</td>
<td>38%</td>
<td>33%</td>
<td>30%</td>
</tr>
<tr>
<td>8</td>
<td>Hardwood</td>
<td>23%</td>
<td>36%</td>
<td>34%</td>
<td>31%</td>
<td>24%</td>
</tr>
<tr>
<td>9</td>
<td>Area Rugs</td>
<td>22%</td>
<td>32%</td>
<td>42%</td>
<td>30%</td>
<td>20%</td>
</tr>
<tr>
<td>10</td>
<td>Stone</td>
<td>20%</td>
<td>31%</td>
<td>43%</td>
<td>45%</td>
<td>31%</td>
</tr>
<tr>
<td>11</td>
<td>Vinyl</td>
<td>19%</td>
<td>15%</td>
<td>17%</td>
<td>17%</td>
<td>30%</td>
</tr>
<tr>
<td>12</td>
<td>6' Rolls</td>
<td>16%</td>
<td>12%</td>
<td>9%</td>
<td>11%</td>
<td>12%</td>
</tr>
<tr>
<td>13</td>
<td>Laminate</td>
<td>14%</td>
<td>13%</td>
<td>7%</td>
<td>19%</td>
<td>21%</td>
</tr>
<tr>
<td>14</td>
<td>VCT</td>
<td>8%</td>
<td>9%</td>
<td>NA</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>15</td>
<td>Broadloom</td>
<td>5%</td>
<td>11%</td>
<td>19%</td>
<td>17%</td>
<td>11%</td>
</tr>
</tbody>
</table>

Fibers

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Wool</td>
<td>19%</td>
<td>24%</td>
<td>22%</td>
<td>8%</td>
<td>4%</td>
</tr>
<tr>
<td>2</td>
<td>Nylon</td>
<td>16%</td>
<td>17%</td>
<td>15%</td>
<td>25%</td>
<td>19%</td>
</tr>
</tbody>
</table>

Source: Invista, Carpet and Rug Institute, Catalina Research Inc., U.S. Flooring Forecast and management estimates
There is significant opportunity for growth as Interface continues to penetrate major markets across Europe.

~26% Penetration of the European Commercial Market

Note: WEUR = BEN and UK/Ireland; CEUR includes Germany; SEUR includes France
Source: BMW Associates and management estimates
Modular Core  Asia-Pacific Market Opportunity

Carpet Tile Penetration of the Asia-Pacific Commercial Carpet Market

(millions of square meters)

~34% Penetration of the Asia-Pacific Commercial Market (excluding Japan)

Only 15% penetration of Specified Commercial Carpet Market in China

Strong penetration of Chinese and Japanese markets with significant opportunity for growth in other major Asian and Australian markets

Source: BMW Associates and management estimates
Segmentation

Segmented Market Approach

Commercial Segmentation

Corporate Office
- Financial Service
  - Fortune 1000
    - Main Street

Institutional
- Government

Healthcare
- Hospitals

Hospitality
- Hotels/Resorts

Retail
- Stores

Education
- K-12
  - Colleges & Universities

- Assisted Living
- Medical Office Buildings
- Casinos
- Malls
- Turnkey Solutions
Strong Growth from Non-Corporate Segments

**Gross Billings from Non-Corporate Office Segments**

**Segmentation**

- **Gross Billings from Mature Corporate Office**
  - (excludes Emerging Office Markets)
  - **LTM Q2 ’09**
  - **2008**
  - **2007**
  - **2006**
  - **17% Decline**
  - **6% Decline**
  - **20% Growth**

- **Mature Corporate Office Growth Comparison by Geography**
  - (excludes Emerging Office Markets)
  - **% Change Year-over-Year**
  - **YTD Q2’09 vs. YTD Q2’08**
  - **N. America Modular**
  - **Europe Modular (euros)**
  - **Asia-Pacific Modular**
  - **Interface Modular**
  - **Bentley Prince Street**
  - **Interface Consolidated**

- **Gross Billings from Non-Corporate Office Segments**
  - (Institutional, Healthcare, Hospitality, Retail, Education)
  - **LTM Q2 ’09**
  - **2008**
  - **2007**
  - **2006**
  - **2% Decline**
  - **12% Growth**
  - **16% Growth**

- **Non-Corporate Office Growth Comparison by Segment**
  - **% Change Year-over-Year**
  - **YTD Q2’09 vs. YTD Q2’08**
  - **Retail**
  - **Government & Education**
  - **Hospitality**
  - **Healthcare**
  - **Total Segmentation**

- *Growth due to CVS acquisition of Albertson’s drug stores*
Segmentation  Retail

[Images of retail stores and carpet samples]
Segmentation

Higher Education

K-12 Education
Segmentation Healthcare
Segmentation

Hospitality – Interface Hospitality Installations

Companies:
- Hilton
- Four Seasons Hotels and Resorts
- W Hotels
- Hyatt
- Atton
- Hard Rock Hotel
- Marriott
- Home2 Suites By Hilton
- Westin Hotels & Resorts
- Choice Hotels International
- Trump Taj Mahal Casino Resort
- Crowne Plaza
- Best Western
- Red Roof Inn
Segmentation

Hospitality

Hotel Rooms

Casinos
Successfully Penetrating Emerging Markets

Gross Billings from Emerging Markets

Emerging Market Growth Comparison by Geography

<table>
<thead>
<tr>
<th>Region</th>
<th>% Change Year-over-Year</th>
<th>YTD Q2’09 vs. YTD Q2’08</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latin America</td>
<td>62% 35% 14%</td>
<td>(38%)</td>
</tr>
<tr>
<td>E. Europe &amp; Russia</td>
<td>10% 21% 6%</td>
<td>(42%)</td>
</tr>
<tr>
<td>MEAI</td>
<td>40% 68% (0%)</td>
<td>(33%)</td>
</tr>
<tr>
<td>NE Asia (China)</td>
<td>18% 11% 22%</td>
<td>(48%)</td>
</tr>
<tr>
<td>Total Emerging Markets</td>
<td>31% 38% 10%</td>
<td>(41%)</td>
</tr>
</tbody>
</table>

(Latin America, Eastern Europe, MEAI and Greater China)

 Represents 10% of our business
FLOR is Creating a Category “Modular Carpet for the Home”

Residential Opportunity

FLOR Sales by Channel

Carpet Tile Penetration of the $11B U.S. Residential Floorcovering Market

<table>
<thead>
<tr>
<th>Year</th>
<th>Online Sales</th>
<th>Target Sales</th>
<th>Big-Box &amp; Other Retailers</th>
<th>% Online Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>76%</td>
<td>7%</td>
<td>77%</td>
<td>90%</td>
</tr>
<tr>
<td>2007</td>
<td>77%</td>
<td>7%</td>
<td>90%</td>
<td>90%</td>
</tr>
<tr>
<td>2008</td>
<td>88%</td>
<td>7%</td>
<td>90%</td>
<td>90%</td>
</tr>
<tr>
<td>LTM Q2 2009</td>
<td>90%</td>
<td>7%</td>
<td>90%</td>
<td>90%</td>
</tr>
</tbody>
</table>

Floorcoverings:
- Area Rugs 41%
- Other Floorcoverings 58%
- Carpet Tile <1%
Residential Opportunity

FLOR is Expanding its Retail Presence

Martha Stewart
- **Television:** Featured on The Martha Stewart Show
- **Print:** Advertising in select MSLO publications
- **Internet:** On-going web advertising and e-mail marketing campaigns
- **Press Relations:** Invitation only PR and Designer event
- **Product:** Full collection available on FLOR.com and through the FLOR Martha Stewart Catalog

Lowe’s
- **In-store Display:** 850 Lowe’s locations have FLOR displays
- **Product:** Lowe’s carries 32 FLOR styles in 6 color families

CB2 (by Crate and Barrel)
- **Print:** FLOR products featured in CB2 catalog
- **Internet:** Select FLOR styles are available at CB2.com
Residential Opportunity

Modular Goes in the Home
Global Manufacturing Capabilities and Local Distribution

Value Drivers

Global Make-to-Order

City of Industry, California
LaGrange, Georgia
N. Ireland
Yorkshire, England
Holland
Chonburi, Thailand
Picton, Australia

Americas
55% of Sales
50% of Production

Europe
34% of Sales
34% of Production

Asia-Pacific
11% of Sales
16% of Production

Note: Figures represent FYE 2008
The Made-to-Order ADVANTAGE

1. Increases speed to market
2. Promotes innovation
3. Offers unique custom product capabilities
4. Supports a constant flow of new products
5. Offers sales force the opportunity to visit the customer with new products
6. Decreases lead time to customers
7. Increases inventory turns

Interface is the ONLY company with a “make-to-order” approach to the market

Note: Figures represent FYE 2008
<table>
<thead>
<tr>
<th></th>
<th><strong>Interface Innovation</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td><strong>INVENTED</strong> carpet tile in Europe (1950s) and <strong>PIONEERED</strong> the modular concept in the U.S. (1970s)</td>
</tr>
<tr>
<td>2.</td>
<td><strong>FIRST</strong> to move away from the monolithic broadloom look for carpet tile</td>
</tr>
<tr>
<td>3.</td>
<td><strong>FIRST</strong> to introduce a make-to-order offering</td>
</tr>
<tr>
<td>4.</td>
<td><strong>FIRST</strong> in the industry to recognize the importance of sustainability</td>
</tr>
<tr>
<td>5.</td>
<td><strong>FIRST</strong> to introduce 100% post-consumer recycled backing</td>
</tr>
<tr>
<td>6.</td>
<td><strong>FIRST</strong> to introduce “random” modular products with the i2 collection</td>
</tr>
<tr>
<td>7.</td>
<td><strong>EARLY</strong> adopter in the residential market</td>
</tr>
<tr>
<td>8.</td>
<td><strong>FIRST</strong> to introduce a “glueless” installation – <em>TacTiles</em></td>
</tr>
<tr>
<td>9.</td>
<td><strong>FIRST</strong> to introduce post-consumer recycled content face yarns</td>
</tr>
<tr>
<td>10.</td>
<td><strong>FIRST</strong> to introduce moisture vapor barrier</td>
</tr>
</tbody>
</table>
**Value Drivers**

**Innovation & Design**

**TacTiles Sales Exceed $2 Million as We Drive “Glueless” Installation**

### Sales of TacTiles

($ in mms)

<table>
<thead>
<tr>
<th>Year</th>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>$0.2</td>
</tr>
<tr>
<td>2007</td>
<td>$1.2</td>
</tr>
<tr>
<td>2008</td>
<td>$2.1</td>
</tr>
</tbody>
</table>

- 73% Growth

### Benefits of TacTiles

- Patented No Glue / No VOCs installation system
- 25% of current orders include TacTiles
- High margin product
- Leading to other new innovations – Moisture Guard 2.0
- Outside distribution protects our share of new channels that switch to “glueless” installation

*Includes TacTiles and TacTiles dispensers*
Value Drivers
Innovation & Design
Market Leader in Product Design and Fashion
Brands that Deliver Our Promise of High End Functionality, Quality and Design

Favorite Carpet Manufacturers

Service
1. Shaw Contract
2. InterfaceFlor
3. BPS (Interface)
4. Atlas
5. Constantine
6. Patcraft
7. Masland
8. Karastan
9. C&A/Tandus

Quality
1. InterfaceFlor
2. BPS (Interface)
3. Shaw Contract
4. Karastan
5. Lees
6. Atlas
7. C&A/Tandus
8. Constantine
9. Monterey/Tandus

Design
1. Shaw Contract
2. BPS (Interface)
3. InterfaceFlor
4. Atlas
5. C&A/Tandus
6. Constantine
7. Tuva Looms
8. Durkan

Performance
1. InterfaceFlor
2. Shaw Contract
3. BPS (Interface)
4. Atlas
5. C&A/Tandus
6. Lees
7. Karastan
8. Mohawk
9. Constantine

Value
1. InterfaceFlor
2. Shaw Contract
3. J&J
4. BPS (Interface)

Value Drivers
Innovation & Design

Interface Rated the “Best Overall Business Experience” for the 5th Year in a Row

Source: 2008 Floor Focus Magazine (U.S. Market)
Interface Continues to be Recognized as the Leader in Sustainability

### GlobeScan Corporate Sustainability Leaders 2009

<table>
<thead>
<tr>
<th>Company</th>
<th>Unprompted, Combined Mentions 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interface</td>
<td>10</td>
</tr>
<tr>
<td>General Electric</td>
<td>9</td>
</tr>
<tr>
<td>Toyota</td>
<td>7</td>
</tr>
<tr>
<td>Wal-Mart</td>
<td>7</td>
</tr>
<tr>
<td>BP</td>
<td>5</td>
</tr>
<tr>
<td>Marks &amp; Spencer</td>
<td>4</td>
</tr>
<tr>
<td>Unilever</td>
<td>4</td>
</tr>
</tbody>
</table>

Source: The Sustainability Survey from GlobeScan

### Floor Focus Green Leaders 2008

- **InterfaceFLOR**: 52%
- **Shaw**: 17%
- **Forbo**: 6%
- **Tandus**: 3%
- **BPS**: 3%
- **Mohawk**: 3%
- **Milliken**: 3%

Source: 2008 Floor Focus Magazine (U.S. Market)

**Interface received “Green Kudos” for closed loop processes and recycled content**

### Stakeholder Engagement

- Employee programs
- NGO partnerships
- Policy working groups
- Standards development groups

Source: 2008 Floor Focus Magazine (U.S. Market)
**Sustainability-Focused Innovation**

- **Product/Process Innovation:**
  - Random Carpet Tile Patent
  - TacTiles
  - Cool Blue (100% Recycled Backing)
  - Cool Carpet (Climate Neutral)
  - Landfill Gas Project
  - LEED innovation credits
  - ReEntry Process (post-consumer content recycled face yarn)

- The Federal Stimulus bill will provide potential opportunities for funding of corporate research and development incentives for projects focused on renewable energy and carbon reductions.
Right-sizing our Business

Value Drivers
Profitability

Interface Headcount

Cost Savings Initiatives

Restructuring Plan 1
Cease Canadian Manufacturing
Headcount reductions
Estimated Savings $30.0m

Restructuring Plan 2
Headcount reductions
Better align fixed costs
Estimated Savings $17.0m

Additional Initiatives
Reduce 401(k) match
Implement salary freezes and lower bonuses
Travel reductions
Reduce sales meetings, trade shows, etc.
Reduce advertising
Raw materials savings
Improve material usage
Improve manufacturing efficiencies
Overtime reduction
Energy savings initiatives
Estimated Savings $38.0m

TOTAL ESTIMATED SAVINGS $85.0m

Profitability

- Value Drivers
- Cost Savings Initiatives

Right-sizing our Business

Interface Headcount

Restructuring Plan 1
Cease Canadian Manufacturing
Headcount reductions
Estimated Savings $30.0m

Restructuring Plan 2
Headcount reductions
Better align fixed costs
Estimated Savings $17.0m

Additional Initiatives
Reduce 401(k) match
Implement salary freezes and lower bonuses
Travel reductions
Reduce sales meetings, trade shows, etc.
Reduce advertising
Raw materials savings
Improve material usage
Improve manufacturing efficiencies
Overtime reduction
Energy savings initiatives
Estimated Savings $38.0m

TOTAL ESTIMATED SAVINGS $85.0m
Interface, Inc. Financials
Consolidated Financial Results

Net Sales and Adjusted Operating Income (Continuing Operations)*

($ in millions)

<table>
<thead>
<tr>
<th>Year</th>
<th>Net Sales</th>
<th>Adjusted Operating Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004</td>
<td>$695</td>
<td>$599.9</td>
</tr>
<tr>
<td>2005</td>
<td>$787</td>
<td>$77.7</td>
</tr>
<tr>
<td>2006</td>
<td>$915</td>
<td>$99.6</td>
</tr>
<tr>
<td>2007</td>
<td>$1,081</td>
<td>$131.3</td>
</tr>
<tr>
<td>2008</td>
<td>$1,082</td>
<td>$116.7</td>
</tr>
<tr>
<td>LTM Q2 2009</td>
<td>$936</td>
<td>$77.9</td>
</tr>
</tbody>
</table>

* See page 45 for a reconciliation of Adjusted Operating Income from Continuing Operations
## Recent Performance

### YTD 2009 Results

(US$ in mm)

<table>
<thead>
<tr>
<th></th>
<th>Q2 2009</th>
<th>Q1 2008</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Sales</td>
<td>$211.3</td>
<td>$199.3</td>
<td>6.0%</td>
</tr>
<tr>
<td>Gross Profit</td>
<td>69.1</td>
<td>63.2</td>
<td>9.4%</td>
</tr>
<tr>
<td>Gross Margin %</td>
<td>32.7%</td>
<td>31.7%</td>
<td></td>
</tr>
<tr>
<td>Adjusted EBITDA *</td>
<td>22.6</td>
<td>15.0</td>
<td>50.5%</td>
</tr>
<tr>
<td>Adjusted EBITDA Margin %</td>
<td>10.7%</td>
<td>7.5%</td>
<td></td>
</tr>
<tr>
<td>Adjusted EBIT *</td>
<td>16.8</td>
<td>8.8</td>
<td>91.4%</td>
</tr>
<tr>
<td>Adjusted EBIT Margin %</td>
<td>8.0%</td>
<td>4.4%</td>
<td></td>
</tr>
<tr>
<td>Adjusted Income from Continuing Ops.</td>
<td>5.2</td>
<td>0.7</td>
<td>642.9%</td>
</tr>
<tr>
<td>Adjusted Income from Cont. Ops. Margin %</td>
<td>2.5%</td>
<td>0.4%</td>
<td></td>
</tr>
<tr>
<td>Adjusted EPS (Diluted) *</td>
<td>$0.08</td>
<td>$0.01</td>
<td>700.0%</td>
</tr>
</tbody>
</table>

* See page 45 for a reconciliation of Adjusted EBITDA, EBIT, Income from Continuing Ops. and EPS (Diluted)
Interface Financial Results From Continuing Operations

### Net Sales

<table>
<thead>
<tr>
<th>Year</th>
<th>Net Sales ($ in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004</td>
<td>$695</td>
</tr>
<tr>
<td>2005</td>
<td>$787</td>
</tr>
<tr>
<td>2006</td>
<td>$915</td>
</tr>
<tr>
<td>2007</td>
<td>$1,081</td>
</tr>
<tr>
<td>2008</td>
<td>$1,082</td>
</tr>
<tr>
<td>LTM Q2 2009</td>
<td>$936</td>
</tr>
</tbody>
</table>

### Gross Profit and Gross Profit % of Net Sales

<table>
<thead>
<tr>
<th>Year</th>
<th>Gross Profit ($ in millions)</th>
<th>Gross Profit % of Net Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td>2004</td>
<td>$226</td>
<td>32.5%</td>
</tr>
<tr>
<td>2005</td>
<td>$259</td>
<td>32.9%</td>
</tr>
<tr>
<td>2006</td>
<td>$311</td>
<td>34.0%</td>
</tr>
<tr>
<td>2007</td>
<td>$378</td>
<td>34.9%</td>
</tr>
<tr>
<td>2008</td>
<td>$372</td>
<td>34.4%</td>
</tr>
<tr>
<td>LTM Q2 2009</td>
<td>$305</td>
<td>32.6%</td>
</tr>
</tbody>
</table>
Interface Financial Results From Continuing Operations

SG&A Expense and SG&A % of Net Sales

- SG&A Expense ($ in millions):
  - 2004: $167
  - 2005: $182
  - 2006: $211
  - 2007: $246
  - 2008: $258
  - LTM Q2 2009: $230

- SG&A % of Net Sales:
  - 2004: 24.0%
  - 2005: 23.1%
  - 2006: 23.1%
  - 2007: 22.8%
  - 2008: 23.9%
  - LTM Q2 2009: 24.5%

Adjusted Operating Income and Adjusted Operating Income % of Net Sales

- Adjusted Operating Income ($ in millions):
  - 2004: $59.9
  - 2005: $77.7
  - 2006: $99.6
  - 2007: $129.4
  - 2008: $131.3
  - LTM Q2 2009: $116.7

- Adjusted Operating Income % of Net Sales:
  - 2004: 8.6%
  - 2005: 9.9%
  - 2006: 10.9%
  - 2007: 12.1%
  - 2008: 10.8%
  - LTM Q2 2009: 8.3%

Excludes gain on legal settlement of $5.9 million

* See page 45 for a reconciliation of Adjusted Operating Income from Continuing Operations

(1) Excludes gain on legal settlement of $5.9 million

* See page 45 for a reconciliation of Adjusted Operating Income from Continuing Operations
Interface Financial Results From Continuing Operations

Adjusted Diluted Earnings Per Share (Continuing Operations)

* See page 45 for a reconciliation of Adjusted Diluted EPS from Continuing Operations
Key Credit Statistics (All data excludes the Fabrics Division sold in 2007)

**Ending Cash Balance**

- 2004: $17.2
- 2005: $47.3
- 2006: $109.2
- 2007: $82.4
- 2008: $71.8
- Q2 2009: $89.9

**Net Debt***

- 2004: $442.8
- 2005: $410.7
- 2006: $302.2
- 2007: $227.6
- 2008: $215.8
- Q2 2009: $204.3

**Net Debt/ Adjusted EBITDA***

- 2004: 5.3x
- 2005: 4.2x
- 2006: 2.5x
- 2007: 1.5x
- 2008: 1.5x
- LTM Q2 2009: 2.0x

**Net Debt/Total Capital***

- 2004: 67.3%
- 2005: 64.7%
- 2006: 43.7%
- 2007: 37.2%
- 2008: 42.7%
- Q2 2009: 38.9%

*See page 45 for a reconciliation of Net Debt and Adjusted EBITDA
### Appendix: Reconciliation of Non-GAAP Financial Measures

#### Net Debt (pg. 44)

<table>
<thead>
<tr>
<th>($ in millions)</th>
<th>2004</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>Q2 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Debt</td>
<td>$460.0</td>
<td>$458.0</td>
<td>$411.4</td>
<td>$310.0</td>
<td>$287.6</td>
<td>$294.1</td>
</tr>
<tr>
<td>Less: Cash</td>
<td>(17.2)</td>
<td>(47.3)</td>
<td>(109.2)</td>
<td>(82.4)</td>
<td>(71.8)</td>
<td>(89.9)</td>
</tr>
<tr>
<td>Net Debt</td>
<td>$442.8</td>
<td>$410.7</td>
<td>$302.2</td>
<td>$227.6</td>
<td>$215.8</td>
<td>$204.3</td>
</tr>
</tbody>
</table>

#### Adjusted Operating Income (EBIT) (pg. 39, 40 and 42)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating Income as Reported</td>
<td>$59.9</td>
<td>$77.7</td>
<td>$99.6</td>
<td>$129.4</td>
<td>$41.7</td>
<td>$1.2</td>
<td>$23.9</td>
<td>$64.4</td>
</tr>
<tr>
<td>Plus: Restructuring Charge</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>11.0</td>
<td>18.6</td>
<td>7.6</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Impairment of Goodwill</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>61.2</td>
<td>61.2</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Decline in Insurance Value</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2.8</td>
<td>2.8</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Loss on Disposal</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1.9</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Less: Income from Litigation Settlements</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(5.9)</td>
<td>(5.9)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Adjusted Operating Income (EBIT)</td>
<td>$59.9</td>
<td>$77.7</td>
<td>$99.6</td>
<td>$131.3</td>
<td>$116.7</td>
<td>$77.9</td>
<td>$25.8</td>
<td>$64.4</td>
</tr>
</tbody>
</table>

#### Adjusted EBITDA (pg. 40 and 44)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted Operating Income (EBIT)</td>
<td>$59.9</td>
<td>$77.7</td>
<td>$99.6</td>
<td>$131.3</td>
<td>$116.7</td>
<td>$77.9</td>
<td>$25.8</td>
<td>$64.4</td>
</tr>
<tr>
<td>Plus: Depreciation &amp; Amortization</td>
<td>22.9</td>
<td>20.4</td>
<td>21.8</td>
<td>22.5</td>
<td>23.7</td>
<td>23.7</td>
<td>12.0</td>
<td>12.0</td>
</tr>
<tr>
<td>Adjusted EBITDA</td>
<td>$82.8</td>
<td>$98.2</td>
<td>$121.4</td>
<td>$153.8</td>
<td>$140.4</td>
<td>$101.6</td>
<td>$37.7</td>
<td>$76.4</td>
</tr>
</tbody>
</table>

#### Adjusted Income from Continuing Operations (pg. 40)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Income (Loss) from Continuing Operations</td>
<td>$6.4</td>
<td>$15.9</td>
<td>$38.2</td>
<td>$59.0</td>
<td>($34.5)</td>
<td>($64.7)</td>
<td>$0.4</td>
<td>$30.6</td>
</tr>
<tr>
<td>Plus: Restructuring Charge</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>8.0</td>
<td>13.4</td>
<td>5.4</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Impairment of Goodwill</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>61.2</td>
<td>61.2</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Repatriation Charges</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>13.3</td>
<td>13.3</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Decline in Insurance Value</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>2.8</td>
<td>2.8</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Bond Offering Expenses</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>3.7</td>
<td>3.7</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Less: Income from Litigation Settlements</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(3.6)</td>
<td>(3.6)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Adjusted Income from Continuing Operations</td>
<td>$6.4</td>
<td>$15.9</td>
<td>$36.2</td>
<td>$59.0</td>
<td>$50.8</td>
<td>$26.1</td>
<td>$5.9</td>
<td>$30.6</td>
</tr>
</tbody>
</table>

#### Adjusted Diluted EPS from Continuing Operations (pg. 40 and 43)

<table>
<thead>
<tr>
<th>($ in millions)</th>
<th>2008</th>
<th>2009</th>
<th>2009</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diluted Earnings (Loss) per Share from Continuing Operations, as reported</td>
<td>($0.58)</td>
<td>($1.05)</td>
<td>$0.00</td>
<td>$0.47</td>
</tr>
<tr>
<td>Plus: Restructuring Charges, after tax</td>
<td>0.13</td>
<td>0.22</td>
<td>0.09</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Impairment of Goodwill</td>
<td>1.00</td>
<td>1.00</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Decline in Insurance Value</td>
<td>0.05</td>
<td>0.05</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Repatriation Charges</td>
<td>0.22</td>
<td>0.22</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Plus: Bond Offering Expenses</td>
<td>-</td>
<td>0.06</td>
<td>0.06</td>
<td>-</td>
</tr>
<tr>
<td>Less: Income from Litigation Settlements</td>
<td>-</td>
<td>(0.06)</td>
<td>(0.06)</td>
<td>-</td>
</tr>
<tr>
<td>Adjusted Diluted Earnings per Share from Continuing Operations</td>
<td>$0.81</td>
<td>$0.43</td>
<td>$0.09</td>
<td>$0.47</td>
</tr>
</tbody>
</table>